Strategic Vision: 2024 Objectives

Chancellor Donde Plowman



Our vision

A world enriched by our ideas, improved through action, and inspired by the Volunteer spirit of service and leadership.

Goals

- Goal 1: Cultivating the Volunteer experience
- Goal 2: Conducting research that makes life and lives better
- Goal 3: Ensuring a culture where Vol is a verb
- Goal 4: Making ourselves nimble and adaptable
- Goal 5: Embodying the modern land-grant university



Academics

- Launch digital learning unit, build capacity (Goal 1, 5)
- Renew SACSOC accreditation
- Recruit next deans for Herbert College of Agriculture and College of Veterinary Medicine
- Grow new colleges and Institute of American Civics (Goal 1, 2, 3, 4, 5)
- Continue divisional pilot for College of Arts and Sciences (Goal 4)
- Develop strategic plan for Institute of Agriculture







Enrollment, Access & Student Success

- Grow Vol EDGE program (Goal 1)
- Develop strategic enrollment plan (Goal 4, 5)
- Evaluate financial aid strategies (Goal 4)
- Support new Access and Engagement unit & related initiatives (Goal 3)
- Redesign Presidential Court Building to become Student Union annex with a Center for Basic Needs (Goal 1)

Research & Economic Impact

- Enhance interdisciplinary research and complete cluster hires (Goals 2, 4, 5)
- Process improvement (Goal 2, 4)
- Develop infrastructure modernization plan for 10 AgResearch Centers (Goal 2, 4)
- Create new growth plan for UT Research Park at Cherokee Farm (Goal 2, 4)







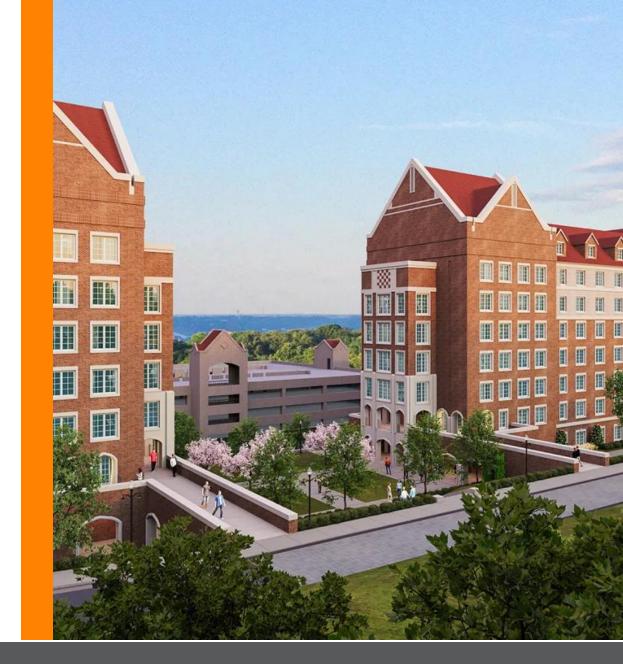
Finance & Operations

- Enhance parking and transportation (Goal 1, 4)
- Recruit next senior vice chancellor for finance and administration (Goal 4)
- Explore sustainable investment plan for strategic vision and master plan (Goal 4)
- Complete digital transformation initiative (Goal 4)



Campus Improvements

- Continue to work with city on pedestrian bridge (Goal 5)
- Explore new childcare center through RFI/RFP process (Goal 3, 4)
- Execute current public—private housing partnership and launch next round (Goal 4, 5)
- Consider improvements to river district (Goal 5)







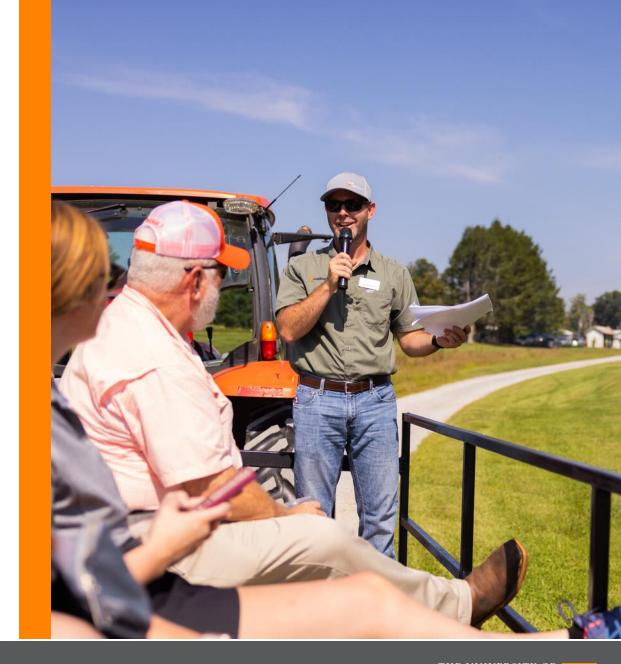
Campus Building Improvements

- Neyland and Lindsey Nelson Stadiums
- New Haslam College of Business building
- Croley Nursing Building
- Agriculture and Natural Resources Building
- Protein Innovation Center
- Chemistry building
- Security upgrades to all 4-H centers



State & Regional Impact

- Provide safe, healthy, and affordable food education and access to all Tennesseans (Goal 5)
- Expand growth strategy for Tennessee's innovation economy (Goal 2, 5)
 - Compete for NSF regional engine funding
 - Grow the number of and support for techbased startups
 - Launch two UT–ORII convergent research initiatives





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