Our vision

A world enriched by our ideas, improved through action, and inspired by the Volunteer spirit of service and leadership.
Goals

• **Goal 1:** Cultivating the Volunteer experience
• **Goal 2:** Conducting research that makes life and lives better
• **Goal 3:** Ensuring a culture where Vol is a verb
• **Goal 4:** Making ourselves nimble and adaptable
• **Goal 5:** Embodying the modern land-grant university
Academics

- Launch digital learning unit, build capacity (*Goal 1, 5*)
- Renew SACSOC accreditation
- Recruit next deans for Herbert College of Agriculture and College of Veterinary Medicine
- Grow new colleges and Institute of American Civics (*Goal 1, 2, 3, 4, 5*)
- Continue divisional pilot for College of Arts and Sciences (*Goal 4*)
- Develop strategic plan for Institute of Agriculture
Enrollment, Access & Student Success

• Grow Vol EDGE program (Goal 1)
• Develop strategic enrollment plan (Goal 4, 5)
• Evaluate financial aid strategies (Goal 4)
• Support new Access and Engagement unit & related initiatives (Goal 3)
• Redesign Presidential Court Building to become Student Union annex with a Center for Basic Needs (Goal 1)
Research & Economic Impact

• Enhance interdisciplinary research and complete cluster hires (Goals 2, 4, 5)
• Process improvement (Goal 2, 4)
• Develop infrastructure modernization plan for 10 AgResearch Centers (Goal 2, 4)
• Create new growth plan for UT Research Park at Cherokee Farm (Goal 2, 4)
Finance & Operations

- Enhance parking and transportation (Goal 1, 4)
- Recruit next senior vice chancellor for finance and administration (Goal 4)
- Explore sustainable investment plan for strategic vision and master plan (Goal 4)
- Complete digital transformation initiative (Goal 4)
Campus Improvements

• Continue to work with city on pedestrian bridge (Goal 5)
• Explore new childcare center through RFI/RFP process (Goal 3, 4)
• Execute current public–private housing partnership and launch next round (Goal 4, 5)
• Consider improvements to river district (Goal 5)
Campus Building Improvements

- Neyland and Lindsey Nelson Stadiums
- New Haslam College of Business building
- Croley Nursing Building
- Agriculture and Natural Resources Building
- Protein Innovation Center
- Chemistry building
- Security upgrades to all 4-H centers
State & Regional Impact

• Provide safe, healthy, and affordable food education and access to all Tennesseans (Goal 5)
• Expand growth strategy for Tennessee’s innovation economy (Goal 2, 5)
  – Compete for NSF regional engine funding
  – Grow the number of and support for tech-based startups
  – Launch two UT–ORII convergent research initiatives
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