

# Chancellor's Update

Advisory Board | February 7, 2025



THE UNIVERSITY OF  
TENNESSEE  
KNOXVILLE



# Five Years of momentum

- Established the Division of Student Success
- Created Strategic Enrollment Plan and expanded financial aid
- Launched new colleges and schools
- Put resources toward research strategy of pursuing big collaborative projects
- Formed Institute for American Civics
- Partnered with ASU to expand digital learning initiatives
- Revived our athletics department with principled leadership and team-first culture





# Defining our future

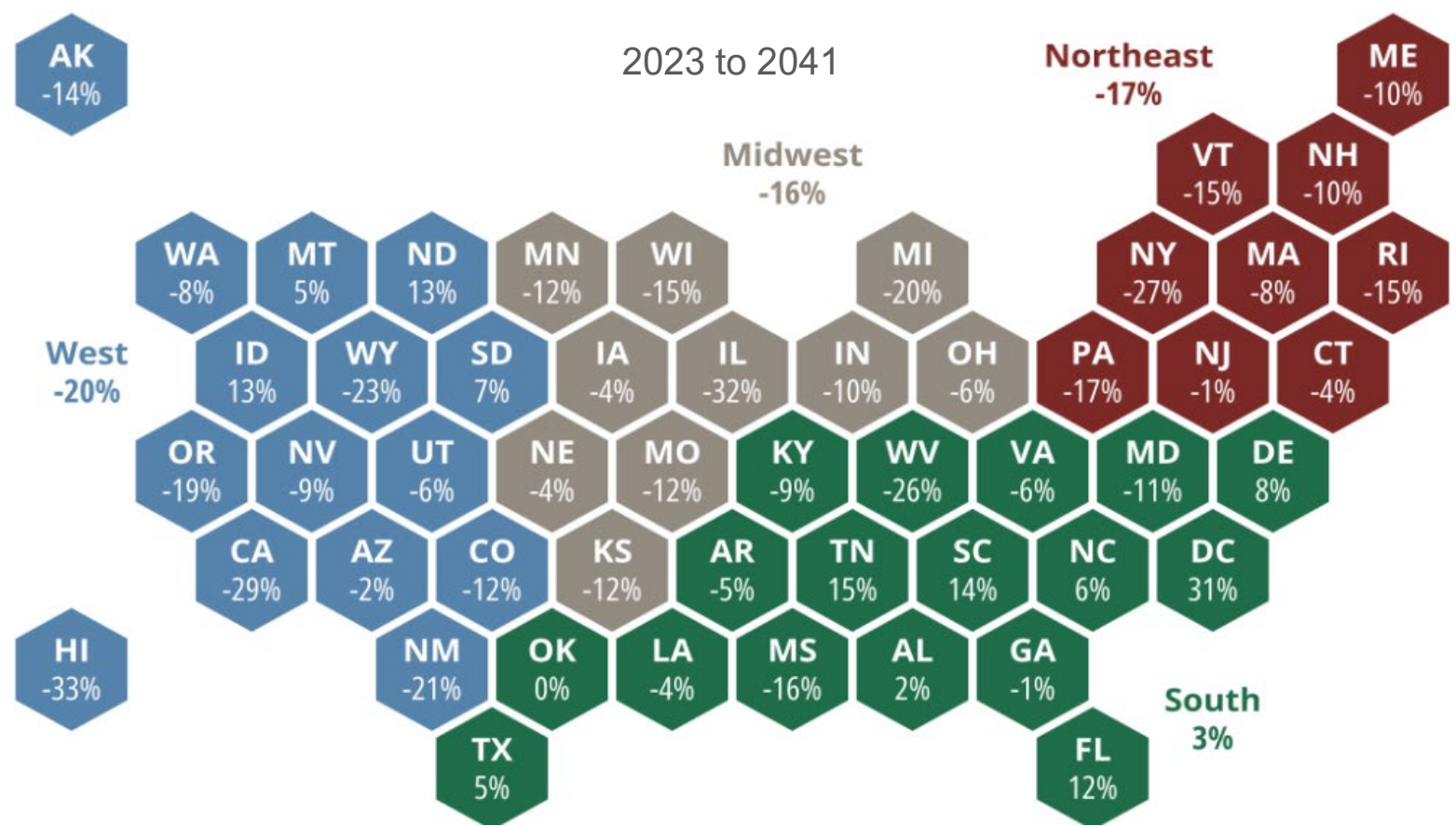
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The momentum we've built has elevated our ambitions and positioned us for continued growth. More capacity allows us to create more opportunities.

- What does growth mean?
- Why do we grow?
- How do we grow?



# Projected percent change in HS grads | 2023-2041



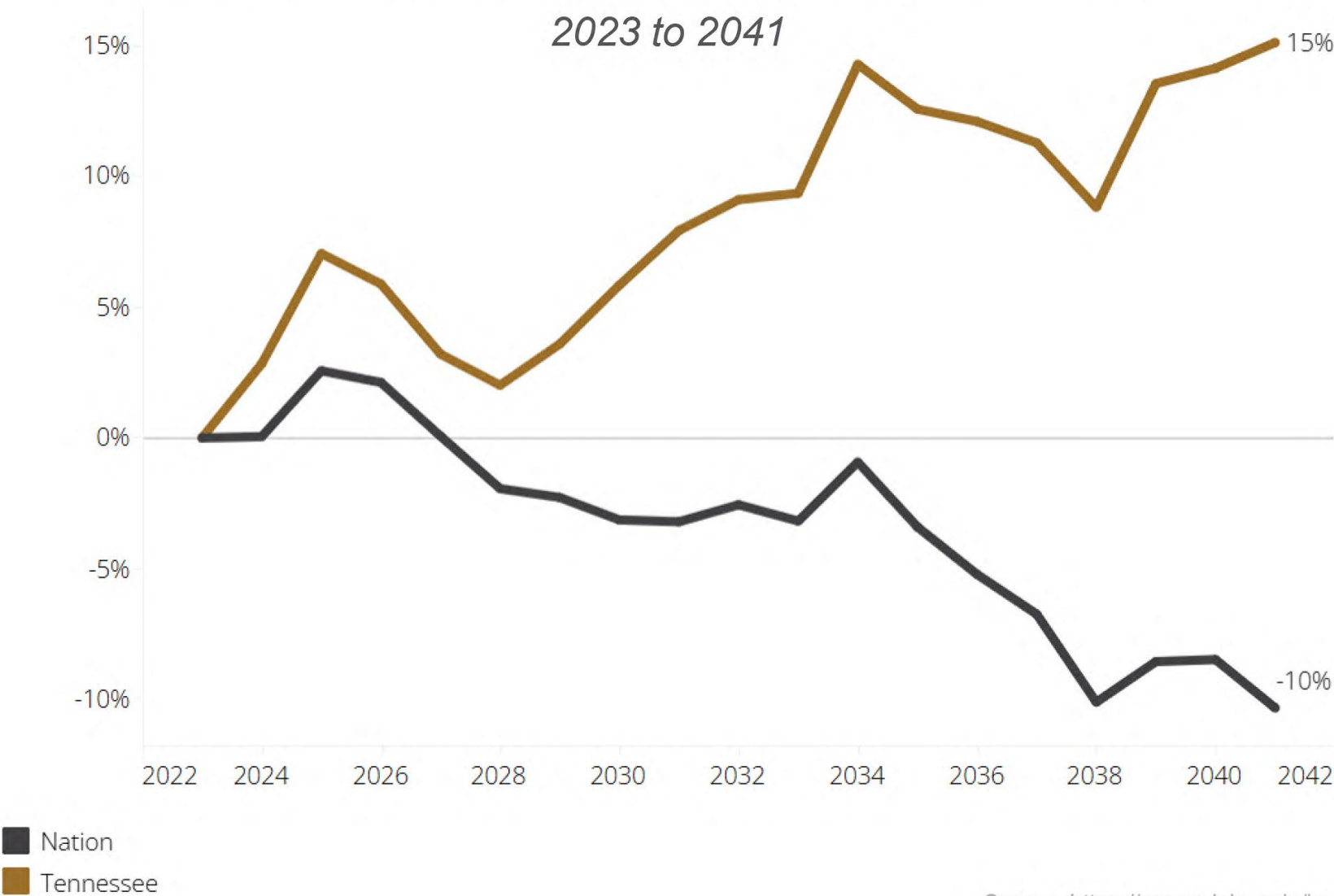
**+ 3%**

Long Term Increase in High School Graduates in the South between 2023–2041

**- 16%**

Long Term Decrease In High School Graduates All Other Regions between 2023–2041

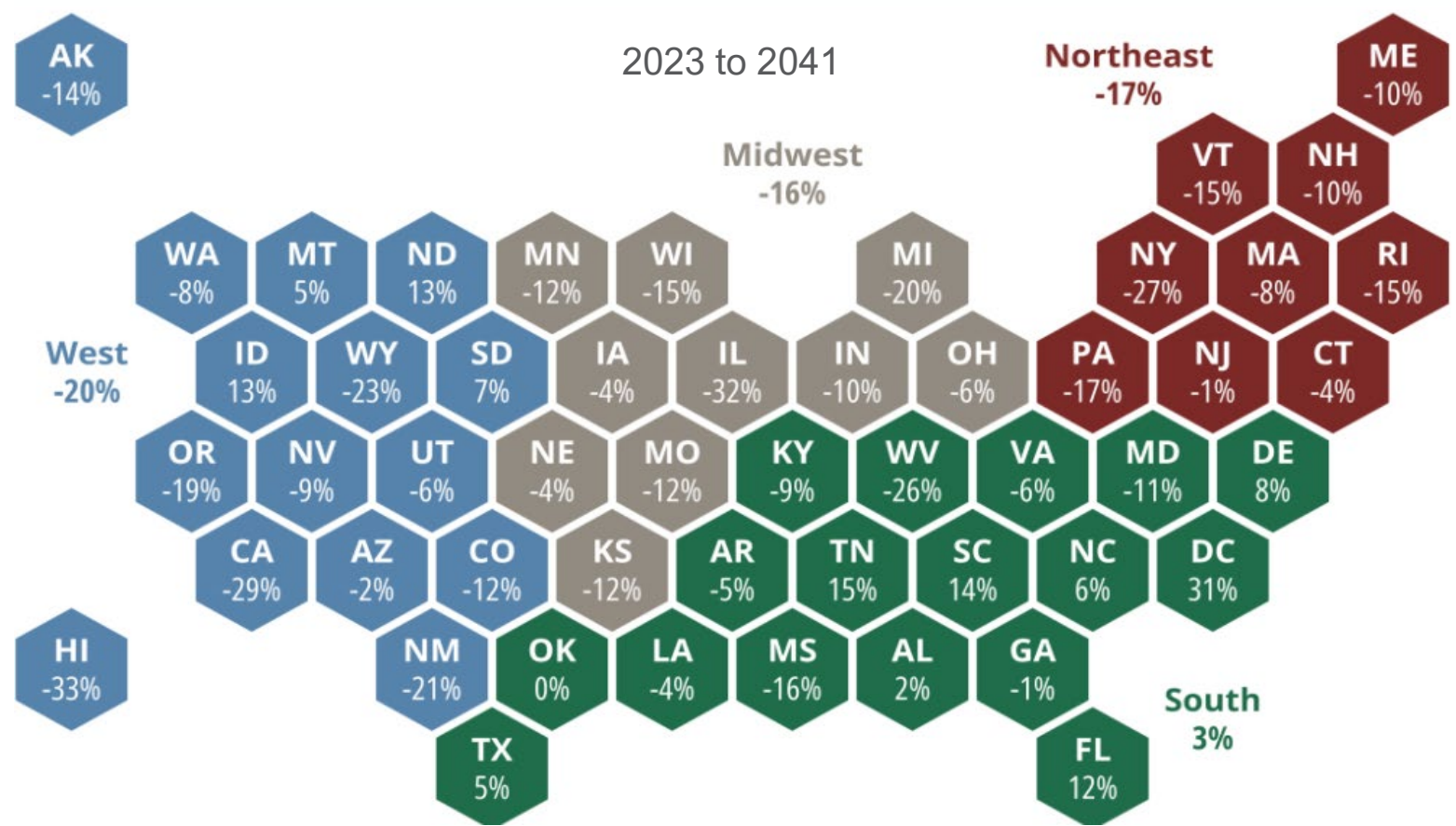
# Projected Percent Change in High School Graduates



Source: <https://www.wiche.edu/knoocking/data-visualizations/graduates/>



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# Enrollment & Student Success

- Another record year for applications
  - 62,206 applications, up 5.7%
- Record spring enrollment, persistence
  - Total enrollment of 36,954, up 6.3%\*
  - First-year persistence at 97.6%
- First cohort of students who have been served by DSS all four years graduating in May
- Launched Vol Edge, career-readiness program unlike any in the country.

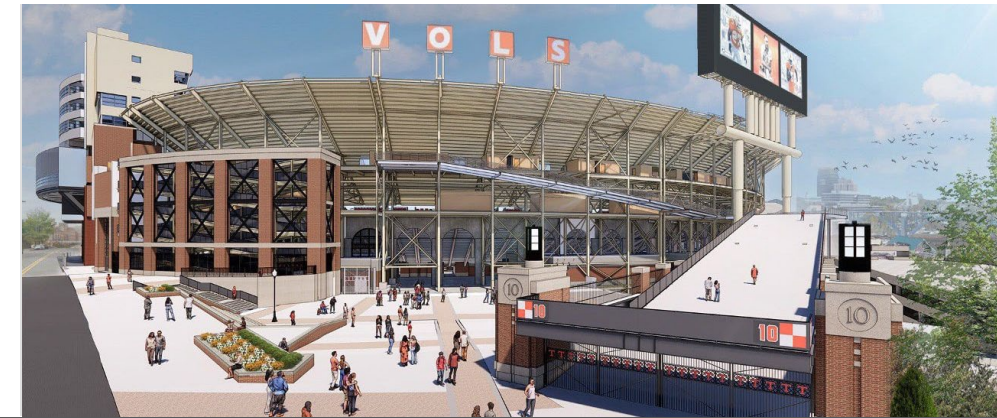
\*Preliminary as of Feb. 3



# Investing in our campus

To grow, we need to expand and upgrade our facilities to accommodate more classrooms, more laboratories, and more collaborative space.

- Croley Nursing Building
- Haslam College of Business building
- Residence Halls
- Student Success
- Future capital projects







# Place-based innovation

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Universities must be part of the cities, communities, and economies where they're located. Innovation relies on vibrant spaces where collaborators from different disciplines and backgrounds work together.

- UT Research Park at Cherokee Farm
- TN MADE in Hardin Valley
- Art + Architecture
- Future opportunities



# What is next?

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## Moving to the next level

- A world-class university

## How will we do it?

- Best student experience
- High impact research
- Best athletics department in the country

## What will it take?

- Infrastructure
- Faculty
- New approach to jobs